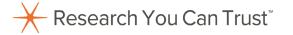


Experience with Pharmacy Drug Benefits and Pharmaceutical Benefit Managers (PBMs): 2024 Employer Survey Funded by The Pharmaceutical Care Management Association (PCMA) Topline Results

- **Fielded:** 9/5/2024 9/30/2024
- Sample:
 - Organization characteristics:
 - Employers that utilize a PBM for their employee pharmacy benefits
 - Respondent characteristics:
 - Has significant influence over the employee benefits selection process, including pharmacy benefits, and participates in the ongoing management of the PBM contract.
- N: 691
- Data Collection Mode: Web, all devices

SCREENER

How many employees does your organization have (across all US locations)?	Percentage	Count
50 or fewer employees	15%	102
51-99 employees	13%	89
100-199 employees	13%	92
200-499 employees	14%	100
500-999 employees	18%	129
1,000-4,999 employees	16%	111
5,000+ employees	10%	73
What is the primary funding mechanism your company uses for its medical health insurance program?	Percentage	Count
Fully-insured	84%	580
Self-insured (also known as "self-funded")	10%	68
Level-funded	6%	45
How does your organization primarily administer its pharmacy benefits?	Percentage	Count
Through a Pharmacy Benefit Manager (PBM) that we selected directly	44%	301
Through a Pharmacy Benefit Manager (PBM) that was selected for us by our insurer	56%	309



your organization's pharmacy benefit carved-in or carved-out of the medical benefit?	Percentage	Count
Carved-in	81%	507
Carved-out	19%	116
What is your primary role within your company?	Percentage	Count
Human Resource/Benefits (Chief, VP, Director, Manager)	65%	447
Medical Director (CMO, Sr. Medical Director, etc.)	4%	27
Financial Leadership (CFO, VP, Director, etc.)	13%	93
Product Leadership (VP, Director, etc.)	11%	78
Other	7%	46
To what degree are you involved in the decision-making process for selecting employee benefits, including pharmacy benefits?	Percentage	Count
I have primary decision-making authority (e.g., final sign-off)	53%	366
I have significant decision-making authority (e.g., make recommendations, budget allocation, influence on final sign-off)	34%	236
I strongly influence the decision-making process (e.g., lead the research or make recommendations)	13%	89
Which pharmacy benefit manager (PBM) company administers your prescription drug program?	Percentage	Count
Abarca Health	1%	7
BeneCard BPF	1%	9
Capital Rx	5%	32
CarelonRx (formerly IngenioRx)	1%	4
CVS Caremark	40%	278
Envolve Pharmacy Solutions	0%	2
Express Scripts/Cigna	11%	76
Humana Pharmacy Solutions	12%	83
Kroger Prescription Plans	2%	16
Maxor Plus	0%	2
MC-Rx (aka ProCare Rx)	0%	2
MedImpact	0%	3
Navitus	0%	2
OptumRx/UnitedHealthcare	16%	109
PerformRx	1%	8
Prime Therapeutics/ MagellanRx Management	1%	8
ProAct	0%	1
RxAdvance	3%	23
ServeYou Rx	1%	4
MallDoma Dec	0%	1
WellDyneRx	070	_
A PBM not listed here	3%	21

How involved are you in the day-to-day management and oversight of your PBM contract?	Percentage	Count
Very involved	57%	391
Moderately involved	35%	244
Slightly involved	8%	56
SISION-MAKING APPROACH FOR DRUG BENEFITS		
Thinking about annual decision-making for benefit categories, how	Percentage	Count
confident do you feel in your organization's ability to make these		
decisions correctly? Medical benefits		
Confident (NET)	97%	672
Very confident	65%	449
Somewhat confident	32%	223
Not confident (NET)	3%	19
Not very confident	3%	18
Not at all confident	0%	1
Thinking about annual decision-making for benefit categories, how confident do you feel in your organization's ability to make these decisions correctly? Leave benefits	Percentage	Count
Confident (NET)	94%	650
Very confident	55%	378
Somewhat confident	39%	272
Not confident (NET)	5%	35
Not very confident	5%	33
Not at all confident	0%	2
Skipped	1%	6
Thinking about annual decision-making for benefit categories, how confident do you feel in your organization's ability to make these decisions correctly? Vision benefits	Percentage	Count
Confident (NET)	94%	649
Very confident	60%	412
Somewhat confident	34%	237
Not confident (NET)	5%	33
Not very confident	4%	29
Not at all confident	1%	4
Skipped	1%	9
Thinking about annual decision-making for benefit categories, how confident do you feel in your organization's ability to make these decisions correctly? Prescription drug benefits	Percentage	Count

Percentages may not add up to 100 due to rounding or skipped questions

Confident (NET) 96%

665

Very confident	63%	434
Somewhat confident	33%	231
Not confident (NET)	4%	26
Not very confident	4%	25
Not at all confident	0%	1
Thinking about annual decision-making for benefit categories, how confident do you feel in your organization's ability to make these decisions correctly? Retirement savings and planning	Percentage	Count
Confident (NET)	94%	652
Very confident	55%	382
Somewhat confident	39%	270
Not confident (NET)	5%	35
Not very confident	5%	32
Not at all confident	0%	3
Skipped	1%	4
When your organization evaluates PBMs for a potential contract, which of the following financial considerations impacts the decision-making process? Please select all that apply.	Percentage	Count
The PBM's ability to negotiate discounts from drug manufacturers and generate savings for our organization	59%	66
The PBM's ability to negotiate price concessions from pharmacies and generate savings for our organization	55%	61
The PBM's utilization management offerings for controlling costs (e.g., prior authorization, step therapy)	58%	64
The PBM's ability to manage risk and accurately predict our organization's prescription drug benefit costs	53%	59
The PBM's ability to provide detailed data, reporting, and analytics	56%	62
tools to track drug spending and utilization patterns		
tools to track drug spending and utilization patterns When your organization is evaluating different PBM contract options,	Percentage	Count
tools to track drug spending and utilization patterns When your organization is evaluating different PBM contract options, which of the following factors have an impact on the decision-making	Percentage 67%	Count 74
tools to track drug spending and utilization patterns When your organization is evaluating different PBM contract options, which of the following factors have an impact on the decision-making process? Please select all that apply.		
tools to track drug spending and utilization patterns When your organization is evaluating different PBM contract options, which of the following factors have an impact on the decision-making process? Please select all that apply. Clarity and transparency of contract terms	67%	74
tools to track drug spending and utilization patterns When your organization is evaluating different PBM contract options, which of the following factors have an impact on the decision-making process? Please select all that apply. Clarity and transparency of contract terms Transparency and reasonableness of administrative fees (claims	67%	74
When your organization is evaluating different PBM contract options, which of the following factors have an impact on the decision-making process? Please select all that apply. Clarity and transparency of contract terms Transparency and reasonableness of administrative fees (claims processing fees, network access fees, etc.) Flexibility to choose between different contract structures (e.g.,	67% 75%	74 83

When your organization considers partnering with a PBM, how important are the following plan design features in the decision-making process? Access to a wide variety of formulary options, including a diverse selection of drugs at different price points	Percentage	Count
Important (NET)	87%	97
Moderately important	41%	46
Very important	46%	51
Not Important (NET)	13%	13
Not at all important	2%	2
Slightly important	11%	12
When your organization considers partnering with a PBM, how important are the following plan design features in the decision-making process? Flexibility to modify the formulary as needed based on your organization's specific needs and preferences	Percentage	Count
Important (NET)	88%	98
Moderately important	43%	48
Very important	45%	50
Not Important (NET)	12%	13
Not at all important	0%	0
		_
Slightly important	12%	13
When your organization considers partnering with a PBM, how important are the following plan design features in the decision-making process? Ability to choose from a range of employee cost-sharing options (e.g., copays, coinsurance, coinsurance maximums/minimums)	Percentage	13 Count
When your organization considers partnering with a PBM, how important are the following plan design features in the decision-making process? Ability to choose from a range of employee cost-sharing options (e.g., copays, coinsurance, coinsurance maximums/minimums)	Percentage	Count
When your organization considers partnering with a PBM, how important are the following plan design features in the decision-making process? Ability to choose from a range of employee cost-sharing options (e.g., copays, coinsurance, coinsurance maximums/minimums) Important (NET)	Percentage	Count 94
When your organization considers partnering with a PBM, how important are the following plan design features in the decision-making process? Ability to choose from a range of employee cost-sharing options (e.g., copays, coinsurance, coinsurance maximums/minimums) Important (NET) Moderately important	Percentage 85% 37%	94 41
When your organization considers partnering with a PBM, how important are the following plan design features in the decision-making process? Ability to choose from a range of employee cost-sharing options (e.g., copays, coinsurance, coinsurance maximums/minimums) Important (NET) Moderately important Very important	85% 37% 48%	94 41 53
When your organization considers partnering with a PBM, how important are the following plan design features in the decision-making process? Ability to choose from a range of employee cost-sharing options (e.g., copays, coinsurance, coinsurance maximums/minimums) Important (NET) Moderately important Very important Not Important (NET)	85% 37% 48% 15%	94 41 53 17
When your organization considers partnering with a PBM, how important are the following plan design features in the decision-making process? Ability to choose from a range of employee cost-sharing options (e.g., copays, coinsurance, coinsurance maximums/minimums) Important (NET) Moderately important Very important	85% 37% 48%	94 41 53
When your organization considers partnering with a PBM, how important are the following plan design features in the decision-making process? Ability to choose from a range of employee cost-sharing options (e.g., copays, coinsurance, coinsurance maximums/minimums) Important (NET) Moderately important Very important Not Important (NET) Not at all important	85% 37% 48% 15% 0%	94 41 53 17 0
When your organization considers partnering with a PBM, how important are the following plan design features in the decision-making process? Ability to choose from a range of employee cost-sharing options (e.g., copays, coinsurance, coinsurance maximums/minimums) Important (NET) Moderately important Very important Not Important (NET) Not at all important Slightly important When your organization considers partnering with a PBM, how important are the following additional services and offerings in the decision-making process? Specialty pharmacy services for managing	85% 37% 48% 15% 0% 15%	94 41 53 17 0
When your organization considers partnering with a PBM, how important are the following plan design features in the decision-making process? Ability to choose from a range of employee cost-sharing options (e.g., copays, coinsurance, coinsurance maximums/minimums) Important (NET) Moderately important Very important Not Important (NET) Not at all important Slightly important When your organization considers partnering with a PBM, how important are the following additional services and offerings in the decision-making process? Specialty pharmacy services for managing complex, high-cost medications	85% 37% 48% 15% 0% 15% Percentage	94 41 53 17 0 17 Count
When your organization considers partnering with a PBM, how important are the following plan design features in the decision-making process? Ability to choose from a range of employee cost-sharing options (e.g., copays, coinsurance, coinsurance maximums/minimums) Important (NET) Moderately important Very important Not Important (NET) Not at all important Slightly important When your organization considers partnering with a PBM, how important are the following additional services and offerings in the decision-making process? Specialty pharmacy services for managing complex, high-cost medications	85% 37% 48% 15% 0% 15% Percentage	94 41 53 17 0 17 Count
When your organization considers partnering with a PBM, how important are the following plan design features in the decision-making process? Ability to choose from a range of employee cost-sharing options (e.g., copays, coinsurance, coinsurance maximums/minimums) Important (NET) Moderately important Very important Not Important (NET) Not at all important Slightly important When your organization considers partnering with a PBM, how important are the following additional services and offerings in the decision-making process? Specialty pharmacy services for managing complex, high-cost medications Important (NET) Moderately important	85% 37% 48% 15% 0% 15% Percentage	94 41 53 17 0 17 Count
When your organization considers partnering with a PBM, how important are the following plan design features in the decision-making process? Ability to choose from a range of employee cost-sharing options (e.g., copays, coinsurance, coinsurance maximums/minimums) Important (NET) Moderately important Very important Not Important (NET) Not at all important Slightly important When your organization considers partnering with a PBM, how important are the following additional services and offerings in the decision-making process? Specialty pharmacy services for managing complex, high-cost medications Important (NET) Moderately important Very important	85% 37% 48% 15% 0% 15% Percentage 86% 40% 46%	94 41 53 17 0 17 Count

When your organization considers partnering with a PBM, how important are the following additional services and offerings in the decision-making process? Mail-service pharmacy options for convenient prescription delivery	Percentage	Count
Important (NET)	73%	81
Moderately important	38%	42
Very important	35%	39
Not Important (NET)	27%	30
Not at all important	2%	2
Slightly important	25%	28
When your organization considers partnering with a PBM, how	Percentage	Count
important are the following additional services and offerings in the		
decision-making process? Clinical programs aimed at improving		
patient health outcomes and medication adherence (e.g., adherence		
programs, medication therapy management)		
Important (NET)	81%	90
Moderately important	40%	44
Very important	41%	46
Not Important (NET)	19%	21
Not at all important	2%	2
Not at all important Slightly important	2% 17%	2 19
Slightly important When choosing a PBM, how important are the following factors in		
Slightly important When choosing a PBM, how important are the following factors in your organization's decision-making process, specifically concerning their potential impact on employee satisfaction? A wide network of easily accessible pharmacies for employees	17% Percentage	19 Count
When choosing a PBM, how important are the following factors in your organization's decision-making process, specifically concerning their potential impact on employee satisfaction? A wide network of easily accessible pharmacies for employees Important (NET)	17% Percentage 90%	19 <i>Count</i>
When choosing a PBM, how important are the following factors in your organization's decision-making process, specifically concerning their potential impact on employee satisfaction? A wide network of easily accessible pharmacies for employees Important (NET) Moderately important	17% Percentage 90% 29%	19
When choosing a PBM, how important are the following factors in your organization's decision-making process, specifically concerning their potential impact on employee satisfaction? A wide network of easily accessible pharmacies for employees Important (NET) Moderately important Very important	17% Percentage 90% 29% 61%	19
When choosing a PBM, how important are the following factors in your organization's decision-making process, specifically concerning their potential impact on employee satisfaction? A wide network of easily accessible pharmacies for employees Important (NET) Moderately important Very important Not Important (NET)	90% 29% 61% 10%	19 Count 100 32 68 11
When choosing a PBM, how important are the following factors in your organization's decision-making process, specifically concerning their potential impact on employee satisfaction? A wide network of easily accessible pharmacies for employees Important (NET) Moderately important Very important Not Important (NET) Not at all important	90% 29% 61% 10%	19 Count 100 32 68 11 1
When choosing a PBM, how important are the following factors in your organization's decision-making process, specifically concerning their potential impact on employee satisfaction? A wide network of easily accessible pharmacies for employees Important (NET) Moderately important Very important Not Important (NET) Not at all important Slightly important	90% 29% 61% 10% 1% 9%	19 Count 100 32 68 11 1
When choosing a PBM, how important are the following factors in your organization's decision-making process, specifically concerning their potential impact on employee satisfaction? A wide network of easily accessible pharmacies for employees Important (NET) Moderately important Very important Not Important (NET) Not at all important	90% 29% 61% 10%	19 Count 100 32 68 11 1
When choosing a PBM, how important are the following factors in your organization's decision-making process, specifically concerning their potential impact on employee satisfaction? A wide network of easily accessible pharmacies for employees Important (NET) Moderately important Very important Not Important (NET) Not at all important Slightly important When choosing a PBM, how important are the following factors in your organization's decision-making process, specifically concerning their potential impact on employee satisfaction? A user-friendly platform with features like online claims processing, prescription	90% 29% 61% 10% 1% 9%	19 Count 100 32 68 11 1
When choosing a PBM, how important are the following factors in your organization's decision-making process, specifically concerning their potential impact on employee satisfaction? A wide network of easily accessible pharmacies for employees Important (NET) Moderately important Very important Not Important (NET) Not at all important Slightly important When choosing a PBM, how important are the following factors in your organization's decision-making process, specifically concerning their potential impact on employee satisfaction? A user-friendly platform with features like online claims processing, prescription refills, and drug information	90% 29% 61% 10% 1% Percentage	19 Count 100 32 68 11 1 10 Count
When choosing a PBM, how important are the following factors in your organization's decision-making process, specifically concerning their potential impact on employee satisfaction? A wide network of easily accessible pharmacies for employees Important (NET) Moderately important Very important Not Important (NET) Not at all important Slightly important When choosing a PBM, how important are the following factors in your organization's decision-making process, specifically concerning their potential impact on employee satisfaction? A user-friendly platform with features like online claims processing, prescription refills, and drug information	90% 29% 61% 10% 1% Percentage	19 Count 100 32 68 11 1 10 Count

Not at all important	1%	1
Slightly important	9%	10
When choosing a PBM, how important are the following factors in your organization's decision-making process, specifically concerning their potential impact on employee satisfaction? A responsive and knowledgeable customer service team to assist employees with medication needs	Percentage	Count
Important (NET)	86%	96
Moderately important	29%	32
Very important	58%	64
Not Important (NET)	14%	15
Not at all important	0%	0
Slightly important	14%	15
When choosing a PBM, how important are the following factors in your organization's decision-making process, specifically concerning their potential impact on employee satisfaction? Ability to provide the lowest costs for employees at the pharmacy counter	Percentage	Count
Important (NET)	91%	101
Moderately important	36%	40
Very important	55%	61
Not Important (NET)	9%	10
Not at all important	1%	1
Slightly important	8%	9
What are your organization's most significant challenges in managing employee pharmacy benefits? Select all that apply.	Percentage	Count
Having too many choices	7%	8
Not having enough choices	18%	20
Understanding contract terms	32%	35
Changing employee needs	48%	53
Level of support from brokers	23%	25
Level of understanding among key decision-makers	28%	31
Cost	73%	81
None of the above	7%	8
Which of the following aspects related to PBM contracting would you like to understand better? Select all that apply.	Percentage	Count
Options and flexibility available when designing my organization's prescription drug benefit plan (e.g., formulary options, tiers placement)	56%	62

Clinical services offered by PBMs and their potential effects on employee health and overall medical costs	40%	44
Information on how to evaluate my organization's drug spending and understanding the impact of PBMs on costs	41%	45
How PBMs establish drug pricing and manage rebates	59%	65
None of the above	3%	3

CURRENT PBM CONTRACT

Which type of contract does your organization primarily use with its current PBM?	Percentage	Count
Traditional PBM contract (i.e., risk-mitigation model)	73%	501
Pass-through contract	25%	173
Not sure	2%	17
How long has your organization been working with its current PBM?	Percentage	Count
Less than 1 year	1%	10
1-3 years	27%	185
4-6 years	41%	281
7-10 years	18%	123
More than 10 years	12%	80
Not sure	2%	12
REBATES		
Does your organization receive rebates from its PBM?	Percentage	Count
Yes	57%	396
No	32%	222
Not sure	11%	73

100% of rebates, no guarantee	7%	29
100% of rebates, minimum guarantee	5%	21
Not sure	2%	6
How did your organization allocate the rebates received from its PBM last plan year? Select all that apply.	Percentage	Count
, ,	Percentage 46%	Count 180

Percentage share of rebates, no guarantee

Percentage share of rebates, minimum guarantee

Flat dollar guaranteed amount

Percentage Count

90

131

119

23%

33%

30%

its PBM?

Which type of rebate arrangement does your organization have with

Modified prescription drug benefit and/or overall health care insurance coverage offered to employees	39%	153
Invested in health and wellness offerings for employees (e.g. gym memberships, smoking cessation programs, etc.)	41%	163
Applied towards the organization's costs associated with providing prescription drug benefits and/or health care coverage for employees	43%	170
Utilized for other organizational initiatives outside of health insurance or health and wellness benefits	15%	61
Other	1%	3
Not sure	0%	1
How did your organization adjust employee costs using the rebates received from its PBM? Select all that apply.	Percentage	Count
Reduced employee premium contributions for health insurance	59%	106
Lowered copayments for prescription drugs	48%	87
Decreased coinsurance rates for prescription drugs	33%	59
Reduced or eliminated deductibles for prescription drug coverage	29%	53
Implemented an out-of-pocket maximum specifically for prescription drugs	28%	50
Offered additional cost-sharing reductions for certain high-cost or specialty medications	26%	47
Provided direct rebates or cash incentives to employees who use preferred drugs	18%	33
Do you believe rebates are an effective way to distribute savings to employers and their employees?	Percentage	Count
Yes	76%	525
No	11%	78
Not sure	13%	88
Which of the following arrangements would you prefer to reduce your annual drug benefit costs?	Percentage	Count
Higher retrospective reimbursement (e.g., higher rebates)	15%	102
Lower upfront costs (e.g., reduced premiums)	38%	266
Lower patient out of pocket cost (e.g., what they pay at the		222
pharmacy)	47%	323

SATISFACTION WITH CURRENT PBM

Has your organization switched PBMs within the last two plan years?	Percentage	Count
Yes, we made the decision to switch for ourselves	18%	122
Yes, our insurance plan made the decision to switch for us	15%	103
No, we considered it but did not ultimately decide to change	24%	167

No, we considered it but our insurance plan decided to maintain our current PBM No, we did not consider it Not sure 1% 5 How much did the following factors influence the decision to switch PBMs? Our new PBM's ability to reduce our annual drug benefit costs Very influential Somewhat influential Somewhat influential And influential at all 5% 6 How much did the following factors influence the decision to switch PBMs? Our new PBM's ability to provide a wider selection or different types of medications on our formulary Very influential Somewhat influential Not influential at all 5% 6 How much did the following factors influence the decision to switch PBMs? The desire to simplify administrative processes related to drug benefits Very influential And Moderately influential Not influential at all 5% 5 How much did the following factors influence the decision to switch PBMs? The need to better coordinate our drug benefits with our medical insurance coverage (e.g., due to a change in medical insurance) Very influential And Moderately influential Not influential at all Not influential And Not influen		I.	
How much did the following factors influence the decision to switch PBMs? Our new PBM's ability to reduce our annual drug benefit costs Very influential Moderately influential Somewhat influential at all S% 6 How much did the following factors influence the decision to switch types of medications on our formulary Very influential Somewhat i	No, we considered it but our insurance plan decided to maintain our current PBM	16%	114
How much did the following factors influence the decision to switch PBMs? Our new PBM's ability to reduce our annual drug benefit costs Very influential Moderately influential Somewhat influential at all Somewhat influential types of medications on our formulary Very influential Moderately influential Somewhat influential Anot influential at all Somewhat influential Anot influential	No, we did not consider it	26%	180
PBMs? Our new PBM's ability to reduce our annual drug benefit costs Very influential Moderately influential 33% 40 33% 40 33% 40 33% 40 33% 40 50mewhat influential at all 5% 6 6 How much did the following factors influence the decision to switch 2BMs? Our new PBM's ability to provide a wider selection or different types of medications on our formulary Very influential 33% 40 Somewhat influential 33% 40 Somewhat influential 33% 40 Somewhat influential 35% 6 How much did the following factors influence the decision to switch 2BMs? The desire to simplify administrative processes related to drug benefits Very influential Moderately influential Avenual Moderately influential Moderately influential Moderately influential Moderately influential Avenual Avenual Moderately influential Avenual Avenual Moderately influential Avenual Avenual Moderately influential Avenual Av	Not sure	1%	5
Moderately influential Somewhat influential I 33% 16		Percentage	Count
Somewhat influential at all Not influential N	Very influential	49%	60
How much did the following factors influence the decision to switch types of medications on our formulary Very influential types of medications on our formulary	Moderately influential	33%	40
How much did the following factors influence the decision to switch types of medications on our formulary Very influential Moderately influential Not influential at all Somewhat influential Avery influential Somewhat influential Avery influential Somewhat influential Avery influen	Somewhat influential	13%	16
PBMs? Our new PBM's ability to provide a wider selection or different types of medications on our formulary Very influential So% 61 Moderately influential 12% 15 Not influential at all 5% 6 How much did the following factors influence the decision to switch PBMs? The desire to simplify administrative processes related to drug benefits Very influential Somewhat influential Not influential at all Not influential Insurance coverage (e.g., due to a change in medical insurance) Very influential Somewhat influential Not influential Anot influential Insurance Ins	Not influential at all	5%	6
types of medications on our formulary Very influential Moderately influential Somewhat influential 12% 15		Percentage	Count
Moderately influential Somewhat influential Rot influential Anot influential at all Not influential Not inf	· ·		
Somewhat influential Not influential at all Not influential	Very influential	50%	61
How much did the following factors influence the decision to switch PBMs? The desire to simplify administrative processes related to drug benefits Very influential Moderately influential Somewhat influential at all Moderately influential insurance Coverage (e.g., due to a change in medical insurance) Very influential Moderately influential Somewhat influential All Moderately influential at all Moderately influential to another PBM were perceived as minimal Very influential Moderately influential Somewhat influential Somewhat influential All Moderately influential Somewhat	Moderately influential	33%	40
How much did the following factors influence the decision to switch PBMs? The desire to simplify administrative processes related to drug benefits Very influential Moderately influential Somewhat influential Insurance coverage (e.g., due to a change in medical insurance) Very influential Insurance coverage (e.g., due to a change in medical insurance) Very influential Insurance coverage (e.g., due to a change in medical insurance) Very influential Insurance coverage (e.g., due to a change in medical insurance) Very influential Insurance coverage (e.g., due to a change in medical insurance) Very influential Insurance coverage (e.g., due to a change in medical insurance) Very influential Insurance coverage (e.g., due to a change in medical insurance) Very influential Insurance coverage (e.g., due to a change in medical insurance) Very influential Insurance coverage (e.g., due to a change in medical insurance) Very influential Insurance Count	Somewhat influential	12%	15
PBMs? The desire to simplify administrative processes related to drug benefits Very influential Moderately influential Somewhat influential at all 4% 5 How much did the following factors influence the decision to switch PBMs? The need to better coordinate our drug benefits with our medical insurance coverage (e.g., due to a change in medical insurance) Very influential Somewhat influential AW 5 How much did the following factors influence the decision to switch Percentage Count Moderately influential AW 5 How much did the following factors influence the decision to stay With your pre-existing PBM? The potential benefits of switching to another PBM were perceived as minimal Very influential AW 5 Moderately influential AW 5 Z7% 45 Moderately influential CAW 70 Z7% 45	Not influential at all	5%	6
Moderately influential Somewhat influential Not influential Influential Affiliation Not influential at all Not influential insurance Coverage (e.g., due to a change in medical insurance) Very influential Not influential Not influential at all Not influential at all Not influential to another PBM were perceived as minimal Very influential Not influential to Somewhat influential to Affiliation Not influential to Somewhat influential Somewhat influential Not influential Inf		Percentage	Count
Somewhat influential Not influential Not influential at all Not influential insurance coverage (e.g., due to a change in medical insurance) Very influential Not influential Not influential at all Not influential at all Not influential Not influential Not influential at all Not influential	• • • • • • • • • • • • • • • • • • • •		
Not influential at all 4% 5 How much did the following factors influence the decision to switch PBMs? The need to better coordinate our drug benefits with our medical insurance coverage (e.g., due to a change in medical insurance) Very influential Moderately influential Somewhat influential Insurance In	benefits	44%	54
How much did the following factors influence the decision to switch PBMs? The need to better coordinate our drug benefits with our medical insurance coverage (e.g., due to a change in medical insurance) Very influential Moderately influential Somewhat influential Av 5 How much did the following factors influence the decision to stay with your pre-existing PBM? The potential benefits of switching to another PBM were perceived as minimal Very influential Av 45 Moderately influential Somewhat influential Somewhat influential Av 42% 70 Somewhat influential Somewhat Inf	benefits Very influential		
PBMs? The need to better coordinate our drug benefits with our medical insurance coverage (e.g., due to a change in medical insurance) Very influential insurance Very influential 40% 49 Somewhat influential at all 4% 5 How much did the following factors influence the decision to stay with your pre-existing PBM? The potential benefits of switching to another PBM were perceived as minimal Very influential 27% 45 Moderately influential 500 Somewhat influential 42% 70 27% 45	benefits Very influential Moderately influential	30%	37
Moderately influential 40% 49 Somewhat influential 17% 21 Not influential at all 4% 5 How much did the following factors influence the decision to stay with your pre-existing PBM? The potential benefits of switching to another PBM were perceived as minimal Very influential 27% 45 Moderately influential 42% 70 Somewhat influential 27% 45	benefits Very influential Moderately influential Somewhat influential	30% 21%	37 26
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How much did the following factors influence the decision to stay with your pre-existing PBM? The potential benefits of switching to another PBM were perceived as minimal Very influential 27% 45 42% 70 27% 45 45 45	Very influential Moderately influential Somewhat influential Not influential at all How much did the following factors influence the decision to switch PBMs? The need to better coordinate our drug benefits with our medical insurance coverage (e.g., due to a change in medical insurance) Very influential	30% 21% 4% Percentage	37 26 5 Count
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Moderately influential 42% 70 Somewhat influential 27% 45	Very influential Moderately influential Somewhat influential Not influential at all How much did the following factors influence the decision to switch PBMs? The need to better coordinate our drug benefits with our medical insurance coverage (e.g., due to a change in medical insurance) Very influential Moderately influential Somewhat influential	30% 21% 4% Percentage 39% 40% 17%	37 26 5 Count 47 49 21
Moderately influential42%70Somewhat influential27%45	Very influential Moderately influential Somewhat influential Not influential at all How much did the following factors influence the decision to switch PBMs? The need to better coordinate our drug benefits with our medical insurance coverage (e.g., due to a change in medical insurance) Very influential Moderately influential Somewhat influential Not influential at all How much did the following factors influence the decision to stay with your pre-existing PBM? The potential benefits of switching to	30% 21% 4% Percentage 39% 40% 17% 4%	37 26 5 Count 47 49 21 5
Somewhat influential 27% 45	Very influential Moderately influential Somewhat influential Not influential at all How much did the following factors influence the decision to switch PBMs? The need to better coordinate our drug benefits with our medical insurance coverage (e.g., due to a change in medical insurance) Very influential Moderately influential Somewhat influential Not influential at all How much did the following factors influence the decision to stay with your pre-existing PBM? The potential benefits of switching to another PBM were perceived as minimal	30% 21% 4% Percentage 39% 40% 17% 4% Percentage	37 26 5 Count 47 49 21 5 Count
Not influential at all 4% 7	benefits Very influential Moderately influential Somewhat influential Not influential at all How much did the following factors influence the decision to switch PBMs? The need to better coordinate our drug benefits with our medical insurance coverage (e.g., due to a change in medical insurance) Very influential Moderately influential Somewhat influential Not influential at all How much did the following factors influence the decision to stay with your pre-existing PBM? The potential benefits of switching to another PBM were perceived as minimal	30% 21% 4% Percentage 39% 40% 17% 4% Percentage	37 26 5 Count 47 49 21 5 Count
	benefits Very influential Moderately influential Somewhat influential Not influential at all How much did the following factors influence the decision to switch PBMs? The need to better coordinate our drug benefits with our medical insurance coverage (e.g., due to a change in medical insurance) Very influential Moderately influential Somewhat influential Not influential at all How much did the following factors influence the decision to stay with your pre-existing PBM? The potential benefits of switching to another PBM were perceived as minimal Very influential Moderately influential	30% 21% 4% Percentage 39% 40% 17% 4% Percentage	37 26 5 Count 47 49 21 5 Count

with your pre-existing PBM? Our medical plan mandates the use of a specific PBM	Percentage	Count
Very influential	18%	30
Moderately influential	32%	53
Somewhat influential	34%	57
Not influential at all	16%	27
How much did the following factors influence the decision to stay	Percentage	Count
with your pre-existing PBM? Our medical plan mandates the use of a specific PBM		
Very influential	18%	30
Moderately influential	32%	53
Somewhat influential	34%	57
Not influential at all	16%	27
How much did the following factors influence the decision to stay with your pre-existing PBM? We are not familiar with other PBM options available in the market	Percentage	Count
Very influential	8%	13
Moderately influential	28%	46
Somewhat influential	35%	59
Not influential at all	29%	49
How does the cost of your organization's PBM compare to the savings, or value, it provides?	Percentage	Count
·	Percentage 25%	Count 175
savings, or value, it provides? The organization pays the PBM more than the savings the	_	
savings, or value, it provides? The organization pays the PBM more than the savings the organization achieves by working with them The organization pays the PBM less than the savings the organization	25%	175
savings, or value, it provides? The organization pays the PBM more than the savings the organization achieves by working with them The organization pays the PBM less than the savings the organization achieves by working with them The amount the organization pays the PBM roughly equals the	25%	175 213
savings, or value, it provides? The organization pays the PBM more than the savings the organization achieves by working with them The organization pays the PBM less than the savings the organization achieves by working with them The amount the organization pays the PBM roughly equals the savings the organization achieves by working with them	25% 31% 39%	175 213 270
savings, or value, it provides? The organization pays the PBM more than the savings the organization achieves by working with them The organization pays the PBM less than the savings the organization achieves by working with them The amount the organization pays the PBM roughly equals the savings the organization achieves by working with them Not sure How would you describe changes in PBM pricing over the least two	25% 31% 39% 5%	175 213 270 33
savings, or value, it provides? The organization pays the PBM more than the savings the organization achieves by working with them The organization pays the PBM less than the savings the organization achieves by working with them The amount the organization pays the PBM roughly equals the savings the organization achieves by working with them Not sure How would you describe changes in PBM pricing over the least two plan years? PBMs are offering more competitive pricing and concessions now	25% 31% 39% 5% Percentage	175 213 270 33 <i>Count</i>
The organization pays the PBM more than the savings the organization achieves by working with them The organization pays the PBM less than the savings the organization achieves by working with them The amount the organization pays the PBM roughly equals the savings the organization achieves by working with them Not sure How would you describe changes in PBM pricing over the least two plan years? PBMs are offering more competitive pricing and concessions now than in the past	25% 31% 39% 5% Percentage	175 213 270 33 Count 299

plan years, how satisfied are you with their performance in the following financial areas? PBMs' ability to negotiate discounts from drug manufacturers and generate savings for our organization	Percentage	Count
Satisfied (NET)	86%	592
Very satisfied	41%	282
Somewhat satisfied	45%	310
Dissatisfied (NET)	11%	74
Somewhat dissatisfied	9%	60
Very dissatisfied	2%	14
Not applicable	3%	21
Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with their performance in the following financial areas? PBMs' ability to negotiate price concessions from pharmacies and generate savings for our organization	Percentage	Count
Satisfied (NET)	83%	575
Very satisfied	40%	278
Somewhat satisfied	43%	297
Dissatisfied (NET)	12%	84
Somewhat dissatisfied	11%	76
Very dissatisfied	1%	8
Not applicable	4%	28
Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with their performance in the following financial areas? PBMs' utilization management offerings for controlling costs (e.g., prior authorization, step therapy)	Percentage	Count
plan years, how satisfied are you with their performance in the following financial areas? PBMs' utilization management offerings for controlling costs (e.g., prior authorization, step therapy)	Percentage 85%	Count 585
plan years, how satisfied are you with their performance in the following financial areas? PBMs' utilization management offerings for controlling costs (e.g., prior authorization, step therapy) Satisfied (NET)	-	
plan years, how satisfied are you with their performance in the following financial areas? PBMs' utilization management offerings for controlling costs (e.g., prior authorization, step therapy) Satisfied (NET) Very satisfied	85% 42%	585 287
plan years, how satisfied are you with their performance in the following financial areas? PBMs' utilization management offerings for controlling costs (e.g., prior authorization, step therapy) Satisfied (NET) Very satisfied Somewhat satisfied	85% 42% 43%	585 287 298
plan years, how satisfied are you with their performance in the following financial areas? PBMs' utilization management offerings for controlling costs (e.g., prior authorization, step therapy) Satisfied (NET) Very satisfied Somewhat satisfied Dissatisfied (NET)	85% 42% 43% 12%	585 287 298 82
plan years, how satisfied are you with their performance in the following financial areas? PBMs' utilization management offerings for controlling costs (e.g., prior authorization, step therapy) Satisfied (NET) Very satisfied Somewhat satisfied Dissatisfied (NET) Somewhat dissatisfied	85% 42% 43%	585 287 298
plan years, how satisfied are you with their performance in the following financial areas? PBMs' utilization management offerings for controlling costs (e.g., prior authorization, step therapy) Satisfied (NET) Very satisfied Somewhat satisfied Dissatisfied (NET)	85% 42% 43% 12% 10%	585 287 298 82 68
plan years, how satisfied are you with their performance in the following financial areas? PBMs' utilization management offerings for controlling costs (e.g., prior authorization, step therapy) Satisfied (NET) Very satisfied Somewhat satisfied Dissatisfied (NET) Somewhat dissatisfied Very dissatisfied	85% 42% 43% 12% 10% 2%	585 287 298 82 68 14
plan years, how satisfied are you with their performance in the following financial areas? PBMs' utilization management offerings for controlling costs (e.g., prior authorization, step therapy) Satisfied (NET) Very satisfied Somewhat satisfied Dissatisfied (NET) Somewhat dissatisfied Very dissatisfied Not applicable Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with their performance in the following financial areas? PBMs' ability to manage risk and	85% 42% 43% 12% 10% 2% 3%	585 287 298 82 68 14 20
plan years, how satisfied are you with their performance in the following financial areas? PBMs' utilization management offerings for controlling costs (e.g., prior authorization, step therapy) Satisfied (NET) Very satisfied Somewhat satisfied Dissatisfied (NET) Somewhat dissatisfied Very dissatisfied Not applicable Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with their performance in the following financial areas? PBMs' ability to manage risk and accurately predict our organization's prescription drug benefit costs	85% 42% 43% 12% 10% 2% 3% Percentage	585 287 298 82 68 14 20
plan years, how satisfied are you with their performance in the following financial areas? PBMs' utilization management offerings for controlling costs (e.g., prior authorization, step therapy) Satisfied (NET) Very satisfied Somewhat satisfied Dissatisfied (NET) Somewhat dissatisfied Very dissatisfied Not applicable Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with their performance in the following financial areas? PBMs' ability to manage risk and accurately predict our organization's prescription drug benefit costs Satisfied (NET)	85% 42% 43% 12% 10% 2% 3% Percentage	585 287 298 82 68 14 20 Count

Somewhat dissatisfied		50
Very dissatisfied	1%	6
Not applicable	4%	27

Based on your organization's experience with PBMs over the last two Percentage Count plan years, how satisfied are you with their performance in the following financial areas? PBMs' ability to provide detailed data, reporting, and analytics tools to track drug spending and utilization patterns

Satisfied (NET)	87%	602
Very satisfied	48%	331
Somewhat satisfied	39%	271
Dissatisfied (NET)	8%	57
Somewhat dissatisfied	6%	44
Very dissatisfied	2%	13
Not applicable	4%	28

Based on your organization's experience with PBMs over the last two Percentage Count plan years, how satisfied are you with the following aspects of the PBM contracting process? Clarity and transparency of contract terms

Satisfied (NET)	90%	620
Very satisfied	54%	367
Somewhat satisfied	37%	253
Dissatisfied (NET)	7%	49
Somewhat dissatisfied	6%	41
Very dissatisfied	1%	8
Not applicable	2%	14

Based on your organization's experience with PBMs over the last two Percentage Count plan years, how satisfied are you with the following aspects of the PBM contracting process? Transparency and fairness of administrative fees

Satisfied (NET)	88%	608
Very satisfied	49%	334
Somewhat satisfied	40%	274
Dissatisfied (NET)	9%	63
Somewhat dissatisfied	8%	55
Very dissatisfied	1%	8
Not applicable	2%	12

Based on your organization's experience with PBMs over the last two Percentage Count plan years, how satisfied are you with the following aspects of the PBM contracting process? Flexibility to choose between different contract structures (e.g., traditional vs. pass-through)

Satisfied (NET)	86%	595
Very satisfied	43%	295
Somewhat satisfied	44%	300
Dissatisfied (NET)	8%	54
Somewhat dissatisfied	6%	42
Very dissatisfied	2%	12
Not applicable	5%	34
Based on your organization's experience with PBMs over the last two	Percentage	Count
plan years, how satisfied are you with the following aspects of the		
PBM contracting process? Flexibility to choose between various drug		
rebate contracting structures		
Satisfied (NET)	81%	563
Very satisfied	43%	293
Somewhat satisfied	40%	270
Dissatisfied (NET)	11%	75
Somewhat dissatisfied	9%	63
	2%	12
Very dissatisfied		
Very dissatisfied Not applicable Based on your organization's experience with PBMs over the last two	7% Percentage	45 Count
Not applicable		
Not applicable Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following aspects of the		
Not applicable Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following aspects of the PBM contracting process? Ability to choose how rebates are used Satisfied (NET) Very satisfied	Percentage 78% 44%	Count 537 301
Not applicable Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following aspects of the PBM contracting process? Ability to choose how rebates are used Satisfied (NET) Very satisfied Somewhat satisfied	78% 44% 35%	537 301 236
Not applicable Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following aspects of the PBM contracting process? Ability to choose how rebates are used Satisfied (NET) Very satisfied Somewhat satisfied Dissatisfied (NET)	78% 44% 35% 10%	537 301
Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following aspects of the PBM contracting process? Ability to choose how rebates are used Satisfied (NET) Very satisfied Somewhat satisfied Dissatisfied (NET) Somewhat dissatisfied	78% 44% 35% 10% 9%	537 301 236
Not applicable Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following aspects of the PBM contracting process? Ability to choose how rebates are used Satisfied (NET) Very satisfied Somewhat satisfied Dissatisfied (NET) Somewhat dissatisfied Very dissatisfied	78% 44% 35% 10% 9% 2%	537 301 236 72
Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following aspects of the PBM contracting process? Ability to choose how rebates are used Satisfied (NET) Very satisfied Somewhat satisfied Dissatisfied (NET) Somewhat dissatisfied	78% 44% 35% 10% 9%	537 301 236 72 59
Not applicable Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following aspects of the PBM contracting process? Ability to choose how rebates are used Satisfied (NET) Very satisfied Somewhat satisfied Dissatisfied (NET) Somewhat dissatisfied Very dissatisfied Not applicable	78% 44% 35% 10% 9% 2% 11%	537 301 236 72 59 13 74
Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following aspects of the PBM contracting process? Ability to choose how rebates are used Satisfied (NET) Very satisfied Somewhat satisfied Dissatisfied (NET) Somewhat dissatisfied Very dissatisfied Not applicable Based on your organization's experience with PBMs over the last two	78% 44% 35% 10% 9% 2%	537 301 236 72 59 13
Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following aspects of the PBM contracting process? Ability to choose how rebates are used Satisfied (NET) Very satisfied Somewhat satisfied Dissatisfied (NET) Somewhat dissatisfied Very dissatisfied Not applicable Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with their ability to offer the	78% 44% 35% 10% 9% 2% 11%	537 301 236 72 59 13 74
Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following aspects of the PBM contracting process? Ability to choose how rebates are used Satisfied (NET) Very satisfied Somewhat satisfied Dissatisfied (NET) Somewhat dissatisfied Very dissatisfied Not applicable Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with their ability to offer the following plan design features? Access to a wide variety of formulary	78% 44% 35% 10% 9% 2% 11%	537 301 236 72 59 13 74
Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following aspects of the PBM contracting process? Ability to choose how rebates are used Satisfied (NET) Very satisfied Somewhat satisfied Dissatisfied (NET) Somewhat dissatisfied Very dissatisfied Not applicable Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with their ability to offer the following plan design features? Access to a wide variety of formulary options	78% 44% 35% 10% 9% 2% 11% Percentage	537 301 236 72 59 13 74 Count
Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following aspects of the PBM contracting process? Ability to choose how rebates are used Satisfied (NET) Very satisfied Somewhat satisfied Dissatisfied (NET) Somewhat dissatisfied Very dissatisfied Not applicable Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with their ability to offer the following plan design features? Access to a wide variety of formulary options Satisfied (NET)	78% 44% 35% 10% 9% 2% 11% Percentage	537 301 236 72 59 13 74 Count
Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following aspects of the PBM contracting process? Ability to choose how rebates are used Satisfied (NET) Very satisfied Somewhat satisfied Dissatisfied (NET) Somewhat dissatisfied Very dissatisfied Not applicable Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with their ability to offer the following plan design features? Access to a wide variety of formulary options Satisfied (NET) Very satisfied	78% 44% 35% 10% 9% 2% 11% Percentage	537 301 236 72 59 13 74 Count
Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following aspects of the PBM contracting process? Ability to choose how rebates are used Satisfied (NET) Very satisfied Somewhat satisfied Dissatisfied (NET) Somewhat dissatisfied Very dissatisfied Not applicable Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with their ability to offer the following plan design features? Access to a wide variety of formulary options Satisfied (NET) Very satisfied Somewhat satisfied	78% 44% 35% 10% 9% 2% 11% Percentage 89% 49% 42%	537 301 236 72 59 13 74 Count
Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following aspects of the PBM contracting process? Ability to choose how rebates are used Satisfied (NET) Very satisfied Somewhat satisfied Dissatisfied (NET) Somewhat dissatisfied Very dissatisfied Not applicable Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with their ability to offer the following plan design features? Access to a wide variety of formulary options Satisfied (NET) Very satisfied Somewhat satisfied Somewhat satisfied Dissatisfied (NET)	78% 44% 35% 10% 9% 2% 11% Percentage 89% 49% 42% 7%	537 301 236 72 59 13 74 Count
Not applicable Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following aspects of the PBM contracting process? Ability to choose how rebates are used Satisfied (NET) Very satisfied Somewhat satisfied Dissatisfied (NET) Somewhat dissatisfied Very dissatisfied Very dissatisfied Not applicable Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with their ability to offer the following plan design features? Access to a wide variety of formulary options Satisfied (NET) Very satisfied Somewhat satisfied Dissatisfied (NET) Somewhat dissatisfied	78% 44% 35% 10% 9% 2% 11% Percentage 89% 49% 42% 7% 6%	537 301 236 72 59 13 74 Count
Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following aspects of the PBM contracting process? Ability to choose how rebates are used Satisfied (NET) Very satisfied Somewhat satisfied Dissatisfied (NET) Somewhat dissatisfied Very dissatisfied Not applicable Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with their ability to offer the following plan design features? Access to a wide variety of formulary options Satisfied (NET) Very satisfied Somewhat satisfied Somewhat satisfied Dissatisfied (NET)	78% 44% 35% 10% 9% 2% 11% Percentage 89% 49% 42% 7%	537 301 236 72 59 13 74 Count

Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with their ability to offer the following plan design features? Flexibility to modify the formulary as needed	Percentage	Count
Satisfied (NET)	84%	583
Very satisfied	46%	313
Somewhat satisfied	40%	270
Dissatisfied (NET)	11%	78
Somewhat dissatisfied	10%	66
Very dissatisfied	2%	12
Not applicable	3%	22
Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with their ability to offer the following plan design features? Range of employee cost-sharing options	Percentage	Count
Satisfied (NET)	87%	603
Very satisfied	47%	327
Somewhat satisfied	40%	276
Dissatisfied (NET)	9%	61
•	8%	55
Somewnat aissatisfied	0/0	
Somewhat dissatisfied Verv dissatisfied		
Very dissatisfied Not applicable	1% 3%	6 19
Very dissatisfied Not applicable Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services?	1%	6
Very dissatisfied Not applicable Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Specialty pharmacy services	1% 3% Percentage	6 19 Count
Very dissatisfied Not applicable Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Specialty pharmacy services Satisfied (NET)	1% 3% Percentage	6 19 Count
Very dissatisfied Not applicable Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Specialty pharmacy services Satisfied (NET) Very satisfied	1% 3% Percentage 89% 49%	6 19 Count 614 339
Very dissatisfied Not applicable Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Specialty pharmacy services Satisfied (NET) Very satisfied Somewhat satisfied	1% 3% Percentage 89% 49% 40%	6 19 Count 614 339 275
Very dissatisfied Not applicable Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Specialty pharmacy services Satisfied (NET) Very satisfied Somewhat satisfied Dissatisfied (NET)	1% 3% Percentage 89% 49% 40% 6%	6 19 Count 614 339 275 42
Very dissatisfied Not applicable Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Specialty pharmacy services Satisfied (NET) Very satisfied Somewhat satisfied Dissatisfied (NET) Somewhat dissatisfied	1% 3% Percentage 89% 49% 40% 6% 5%	6 19 Count 614 339 275 42 38
Very dissatisfied Not applicable Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Specialty pharmacy services Satisfied (NET) Very satisfied Somewhat satisfied Dissatisfied (NET) Somewhat dissatisfied Very dissatisfied	1% 3% Percentage 89% 49% 40% 6% 5% 1%	6 19 Count 614 339 275 42 38 4
Very dissatisfied Not applicable Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Specialty pharmacy services Satisfied (NET) Very satisfied Somewhat satisfied Dissatisfied (NET) Somewhat dissatisfied	1% 3% Percentage 89% 49% 40% 6% 5%	6 19 Count 614 339 275 42 38
Very dissatisfied Not applicable Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Specialty pharmacy services Satisfied (NET) Very satisfied Somewhat satisfied Dissatisfied (NET) Somewhat dissatisfied Very dissatisfied Not applicable	1% 3% Percentage 89% 49% 40% 6% 5% 1% 4%	6 19 Count 614 339 275 42 38 4 27
Very dissatisfied Not applicable Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Specialty pharmacy services Satisfied (NET) Very satisfied Somewhat satisfied Dissatisfied (NET) Somewhat dissatisfied Very dissatisfied Very dissatisfied Not applicable Skipped Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Mailservice pharmacy options	1% 3% Percentage 89% 49% 40% 6% 5% 1% 4% 1% Percentage	6 19 Count 614 339 275 42 38 4 27 8 Count
Very dissatisfied Not applicable Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Specialty pharmacy services Satisfied (NET) Very satisfied Somewhat satisfied Dissatisfied (NET) Somewhat dissatisfied Very dissatisfied Not applicable Skipped Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Mailservice pharmacy options	1% 3% Percentage 89% 49% 40% 6% 5% 1% 4% 1% Percentage	6 19 Count 614 339 275 42 38 4 27 8 Count
Very dissatisfied Not applicable Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Specialty pharmacy services Satisfied (NET) Very satisfied Somewhat satisfied Dissatisfied (NET) Somewhat dissatisfied Very dissatisfied Not applicable Skipped Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Mailservice pharmacy options Satisfied (NET) Very satisfied	1% 3% Percentage 89% 49% 40% 6% 5% 1% 4% 1% Percentage	6 19 Count 614 339 275 42 38 4 27 8 Count
Very dissatisfied Not applicable Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Specialty pharmacy services Satisfied (NET) Very satisfied Somewhat satisfied Dissatisfied (NET) Somewhat dissatisfied Very dissatisfied Not applicable Skipped Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Mailservice pharmacy options	1% 3% Percentage 89% 49% 40% 6% 5% 1% 4% 1% Percentage	6 19 Count 614 339 275 42 38 4 27 8 Count

Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Clinical programs for improving health outcomes Satisfied (NET) Very satisfied Somewhat satisfied Dissatisfied (NET) Somewhat dissatisfied Very dissatisfied Not applicable Somewhat satisfied Not applicable Skipped Not applicable Swipped Not applicable Not applicable Not applicable Not applicable Not applicable	Nome dissertiation	10/	C
Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Clinical programs for improving health outcomes Satisfied (NET) Somewhat satisfied Somewhat satisfied Somewhat satisfied NET Somewhat dissatisfied Net Skipped 1% 8	Very dissatisfied	1%	6
Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Clinical programs for improving health outcomes Satisfied (NET) 85% 584 45% 314 45% 314 45% 314 45% 314 45% 314 45% 314 45% 314 45% 314 45% 315 46 46 46 46 46 46 46 4	• •		
plan years, how satisfied are you with the following services? Clinical programs for improving health outcomes Satisfied (NET) 85% 584 Very satisfied 45% 314 Somewhat satisfied 39% 270 Dissatisfied (NET) 8% 55 Somewhat dissatisfied 7% 46 Very dissatisfied 1% 9 Not applicable 6% 44 Skipped 1% 8 Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Network of easily accessible pharmacies Satisfied (NET) 93% 643 Very satisfied 5% 32 Somewhat satisfied 4% 27 Very dissatisfied 1% 5 Somewhat dissatisfied 1% 6 Skipped 1% 6 Skipped 1% 10 Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? User-friendly platform (online claims, refills, drug info) Satisfied (NET) 5% 37 Somewhat satisfied 59% 408 Somewhat satisfied 4% 25 Very dissatisfied 4% 25 Very dissatisfied 2% 13 Skipped 1% 10 Based on your organization's experience with PBMs over the last two Percentage 2% 13 Skipped 1% 10 Based on your organization's experience with PBMs over the last two Percentage 2% 13 Skipped 1% 10 Based on your organization's experience with PBMs over the last two Percentage 2% 13 Skipped 1% 10 Based on your organization's experience with PBMs over the last two Plan years, how satisfied are you with the following services? Ability to provide the lowest costs for employees at the pharmacy counter	Зкірреа	1%	8
Very satisfied 45% 314 39% 270	plan years, how satisfied are you with the following services? Clinical	Percentage	Count
Somewhat satisfied (NET) Somewhat dissatisfied (NET) Somewhat dissatisfied (NET) Not applicable Skipped Not applicable Not applicable Not applicable Skipped Not applicable Not applic	Satisfied (NET)	85%	584
Dissatisfied (NET) Somewhat dissatisfied Very dissatisfied Very dissatisfied Not applicable Skipped Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Network of easily accessible pharmacies Satisfied (NET) Somewhat satisfied Very satisfied Dissatisfied (NET) Somewhat dissatisfied Very dissatisfied Not applicable Skipped Disatisfied (NET) Somewhat dissatisfied Not applicable Skipped Satisfied (NET) Somewhat dissatisfied Very dissatisfied Not applicable Skipped Satisfied (NET) Somewhat dissatisfied Very astisfied Not applicable Skipped Satisfied (NET) Very satisfied Not applicable Skipped Satisfied (NET) Very satisfied Not applicable Skipped Satisfied (NET) Very satisfied Not applicable Skipped Satisfied (NET) Very dissatisfied Not applicable Somewhat satisfied Not applicable Somewhat dissatisfied Not applicable Skipped Not applicable Skippe	Very satisfied	45%	314
Somewhat dissatisfied Very dissatisfied Not applicable Skipped 1% 8 Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Network of easily accessible pharmacies Satisfied (NET) Somewhat dissatisfied Very dissatisfied Not applicable Skipped 1% 10 Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Userfriendly platform (online claims, refills, drug info) Satisfied (NET) Very satisfied NET) Somewhat dissatisfied Not applicable Schipped 1% 10 Satisfied (NET) Very satisfied NET) Somewhat satisfied Dissatisfied (NET) Somewhat dissatisfied NET) Somewhat dissati	Somewhat satisfied	39%	270
Very dissatisfied 1% 9 6% 44 18 8 8 8 8 8 8 8 8	Dissatisfied (NET)	8%	55
Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Network of easily accessible pharmacies Satisfied (NET) Very satisfied Somewhat satisfied Dissatisfied (NET) 5% 32 Very dissatisfied (NET) 5% 32 Very dissatisfied (NET) 5% 32 Very dissatisfied Not applicable Skipped 1% 6 Skipped 1% 10 Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Userfriendly platform (online claims, refills, drug info) Satisfied (NET) 59% 408 Somewhat satisfied (NET) 59% 408 Somewhat satisfied (NET) 59% 408 Somewhat dissatisfied (NET) 59% 408 Somewhat satisfied (NET) 59% 408 Somewhat dissatisfied (NET) 59% 408 Somewhat dissatisfied (NET) 59% 408 Somewhat dissatisfied (NET) 59% 408 Somewhat satisfied (NET) 59% 408 Somewhat dissatisfied (NET) 59% 408 Somewhat satisfied (NET) 59% 408 Somewha	Somewhat dissatisfied	7%	46
Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Network of easily accessible pharmacies Satisfied (NET) Very satisfied 50 Somewhat satisfied (NET) 5% 32 Very dissatisfied (NET) 5% 66 1% 10 Very dissatisfied (NET) 5% 66 1% 10 Very dissatisfied (NET) 5% 32 Very dissatisfied (NET) 5% 66 1% 10 Very satisfied (NET) 5% 61 1% 61 10 Very satisfied (NET) 59% 408 Somewhat satisfied (NET) 59% 408 Somewhat satisfied (NET) 5% 37 Very dissatisfied (NET) 5% 37 Very dissati	•	1%	9
Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Network of easily accessible pharmacies Satisfied (NET) Very satisfied 50% 419 32% 224 50% 32 40% 27 10% 50 50% 32 40% 27 10% 50% 32 40% 27 10% 50% 32 40% 27 10% 50% 32 40% 27 10% 50% 32 40% 27 10% 50% 32 40% 27 10% 50% 32 40%	•	6%	44
Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Network of easily accessible pharmacies Satisfied (NET) 93% 643 Very satisfied 32% 224 Dissatisfied (NET) 5% 32 Somewhat satisfied 4% 27 Very dissatisfied 4% 27 Very dissatisfied 1% 5 Not applicable 5% 100 Skipped 1% 10 Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? User-friendly platform (online claims, refills, drug info) Satisfied (NET) 91% 631 Very satisfied Somewhat satisfied 32% 223 Dissatisfied (NET) 5% 37 Somewhat dissatisfied 4% 25 Very dissatisfied 4% 25 Very dissatisfied 2% 12 Not applicable 2% 13 Skipped 1% 10 Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Ability to provide the lowest costs for employees at the pharmacy counter	• •	1%	8
Plan years, how satisfied are you with the following services? Network of easily accessible pharmacies Satisfied (NET) 93% 643 419 32% 224 Dissatisfied (NET) 5% 32 Somewhat dissatisfied 4 27 Very dissatisfied 1% 5 Not applicable 5 1% 6 Skipped 1% 10 Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Userfriendly platform (online claims, refills, drug info) Satisfied (NET) 91% 631 Very satisfied 59% 408 Somewhat satisfied 82% 223 Dissatisfied (NET) 59% 408 Somewhat dissatisfied 82% 223 Dissatisfied (NET) 59% 408 Somewhat dissatisfied 82% 25 Very dissatisfied 84% 25	FF-1	ı	
Very satisfied Somewhat satisfied Dissatisfied (NET) Somewhat dissatisfied Very dissatisfied Not applicable Skipped 1% 5 Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? User-friendly platform (online claims, refills, drug info) Satisfied (NET) Very satisfied Somewhat satisfied Dissatisfied (NET) Somewhat dissatisfied NET) Somewhat dissatisfied Very dissatisfied NET) Somewhat dissatisfied NET)	plan years, how satisfied are you with the following services?	Percentage	Count
Somewhat satisfied Dissatisfied (NET) 5% 32 Somewhat dissatisfied 4% 27 Very dissatisfied 1% 5 Not applicable 5kipped 1% 10 Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? User-friendly platform (online claims, refills, drug info) Satisfied (NET) Very satisfied 59% 408 Somewhat satisfied 32% 223 Dissatisfied (NET) 5% 37 Somewhat dissatisfied 4% 25 Very dissatisfied 4% 25 Very dissatisfied 2% 12 Not applicable 5kipped 1% 10 Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Ability to provide the lowest costs for employees at the pharmacy counter	Satisfied (NET)	93%	643
Dissatisfied (NET) 5% 32 4% 27 27 27 27 28 27 28 27 28 27 28 27 28 28	Very satisfied	61%	419
Somewhat dissatisfied Very dissatisfied Very dissatisfied Not applicable Skipped 1% 6 Skipped 1% 10 Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Userfriendly platform (online claims, refills, drug info) Satisfied (NET) Very satisfied Somewhat satisfied Dissatisfied (NET) Somewhat dissatisfied (NET) Somewhat dissatisfied Very dissatisfied Neth Not applicable Skipped 1% 10 Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Ability to provide the lowest costs for employees at the pharmacy counter	Somewhat satisfied	32%	224
Very dissatisfied 1% 5 1% 6 1% 10	Dissatisfied (NET)	5%	32
Not applicable Skipped 1% 6 Skipped 1% 10 Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? User-friendly platform (online claims, refills, drug info) Satisfied (NET) Very satisfied Somewhat satisfied Dissatisfied (NET) Somewhat dissatisfied Very dissatisfied Very dissatisfied Not applicable Skipped 1% 10 Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Ability to provide the lowest costs for employees at the pharmacy counter	Somewhat dissatisfied	4%	27
Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? User-friendly platform (online claims, refills, drug info) Satisfied (NET) Very satisfied 59% 408 Somewhat satisfied (NET) 5% 37 Somewhat dissatisfied (NET) 5% 37 Somewhat dissatisfied 4% 25 Very dissatisfied 2% 12 Not applicable Skipped 1% 10 Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Ability to provide the lowest costs for employees at the pharmacy counter	Very dissatisfied	1%	5
Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? User-friendly platform (online claims, refills, drug info) Satisfied (NET)	Not applicable	1%	6
plan years, how satisfied are you with the following services? User-friendly platform (online claims, refills, drug info) Satisfied (NET) 91% 631 Very satisfied 59% 408 Somewhat satisfied 32% 223 Dissatisfied (NET) 5% 37 Somewhat dissatisfied 4% 25 Very dissatisfied 2% 12 Not applicable 5kipped 1% 10 Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Ability to provide the lowest costs for employees at the pharmacy counter	Skipped	1%	10
Very satisfied Somewhat satisfied Dissatisfied (NET) Somewhat dissatisfied Very dissatisfied Very dissatisfied Very dissatisfied Not applicable Skipped Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Ability to provide the lowest costs for employees at the pharmacy counter	plan years, how satisfied are you with the following services? User-	Percentage	Count
Very satisfied Somewhat satisfied Dissatisfied (NET) Somewhat dissatisfied Very dissatisfied Very dissatisfied Not applicable Skipped Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Ability to provide the lowest costs for employees at the pharmacy counter	Satisfied (NET)	91%	631
Somewhat satisfied Dissatisfied (NET) 5% 37 Somewhat dissatisfied Very dissatisfied Not applicable Skipped 1% 10 Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Ability to provide the lowest costs for employees at the pharmacy counter 233 Somewhat satisfied 32% 223 4% 25 2% 12 2% 13 10 Percentage Count			408
Dissatisfied (NET) Somewhat dissatisfied Very dissatisfied Not applicable Skipped Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Ability to provide the lowest costs for employees at the pharmacy counter	· · ·		223
Somewhat dissatisfied Very dissatisfied Not applicable Skipped Not applicable	-		
Very dissatisfied Not applicable Skipped Skipped Not applicable Skipped 1% 10 Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Ability to provide the lowest costs for employees at the pharmacy counter			
Not applicable Skipped 2% 13 Skipped 1% 10 Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Ability to provide the lowest costs for employees at the pharmacy counter	•		
Skipped 1% 10 Based on your organization's experience with PBMs over the last two plan years, how satisfied are you with the following services? Ability to provide the lowest costs for employees at the pharmacy counter	•		
plan years, how satisfied are you with the following services? Ability to provide the lowest costs for employees at the pharmacy counter	• •		
Satisfied (NFT) 88% 605	plan years, how satisfied are you with the following services? Ability	Percentage	Count
Julijiilu IIVL I Cici/ii Cici/ii Cici/ii	Satisfied (NET)	88%	605

Very satisfied	45%	308
Somewhat satisfied	43%	297
Dissatisfied (NET)	10%	68
Somewhat dissatisfied	9%	59
Very dissatisfied	1%	9
Not applicable	1%	8
Skipped	1%	10
Based on your organization's experience with PBMs over the last two	Percentage	Count
plan years, how satisfied are you with the following services?		
Responsive and knowledgeable customer service team		
Satisfied (NET)	92%	637
Very satisfied	54%	374
Very satisfied Somewhat satisfied	54% 38%	374 263
, ,		
Somewhat satisfied	38%	263
Somewhat satisfied Dissatisfied (NET)	38% 5%	263 37
Somewhat satisfied Dissatisfied (NET) Somewhat dissatisfied	38% 5% 4%	263 37 29

DEMOGRAPHICS

Where is your organization's headquarters?	Percentage	Count
Alabama	2%	12
Alaska	0%	3
Arizona	1%	10
Arkansas	1%	5
California	10%	66
Colorado	1%	9
Connecticut	2%	11
Delaware	0%	1
Florida	7%	47
Georgia	3%	20
Hawaii	0%	2
Idaho	0%	1
Illinois	4%	29
Indiana	1%	10
Iowa	0%	2
Kansas	1%	6
Kentucky	1%	5
Louisiana	1%	10
Maine	0%	2
Maryland	3%	20
Massachusetts	3%	23
Michigan	3%	21

Minnesota	1%	9
	1%	5
Mississippi		
Missouri	2%	11
Montana	0%	3
Nebraska	0%	2
Nevada	1%	6
New Jersey	4%	28
New Mexico	0%	2
New York	9%	63
North Carolina	2%	14
Ohio	3%	23
Oklahoma	1%	5
Oregon	1%	7
Pennsylvania	5%	37
Rhode Island	0%	3
South Carolina	2%	12
South Dakota	0%	1
Tennessee	2%	16
Texas	10%	72
Utah	1%	6
Virginia	2%	15
Washington	2%	14
West Virginia	0%	3
Wisconsin	1%	7
Wyoming	0%	1
District of Columbia	0%	1
Skipped	1%	10
•		

Which industry best describes the type of work your organization does?	Percentage	Count
Agriculture and Natural Resources	1%	9
Arts, Media, Fashion and Entertainment	1%	8
Building and Construction	9%	60
Business and Finance	13%	89
Education, Child Development, and Family Services	8%	53
Energy, Environment, and Utilities	2%	11
Engineering	1%	4
Health Science and Medical Technology	14%	96
Hospitality, Tourism, and Recreation	4%	31
Information and Communication Technology	9%	64
Manufacturing and Product Development	11%	73
Marketing, Sales, and Service	4%	29
Public Services	5%	33
Transportation	3%	18

Other	15%	102
Skipped	2%	11
Do you use a consultant or advisor to help with PBM contract	Percentage	Count
negotiations?		
Yes	61%	422
No	37%	258
Skipped	2%	11
How does your consultant or advisor assist with PBM contract	Percentage	Count
negotiations?		
Provides market insights and benchmarking data	55%	233
Evaluates PBM proposals and recommends the best options	52%	218
Analyzes and interprets complex contract terms	51%	216
Helps identify potential cost-saving opportunities	48%	201
Directly participates in negotiations with PBMs	45%	192
Assists in developing negotiation strategies	41%	172
Provides support in resolving disputes with the PBM	35%	147
Assists with the implementation of the new contract	30%	127
Ensures contract language aligns with industry best practices	30%	125
Assists in drafting and reviewing the Request for Proposal (RFP)	28%	118
Provides guidance on performance guarantees and service level	27%	116
agreements		
Conducts ongoing monitoring and auditing of PBM performance	27%	113
Offers education and training on PBM contracting best practices	23%	96
Facilitates comparisons of proposals from multiple PBMs	20%	86
Other	0%	2
Which of the following statements best describes how long you have	Percentage	Count
been working with your current PBM consultant or advisor?		
We use a different consultant or advisor every plan year	10%	44
We have used the same consultant or advisor for less than two plan	36%	152
years		
We have used the same consultant or advisor for greater than two	32%	135
plan years, but less than five		
We have used the same consultant or advisor for more than five plan	21%	90
years		
Skipped	0%	1
	I	